



REGIONAL DEVELOPMENT AUTHORITY

## **Board of Director's Meeting Agenda**

**Virtual Meeting**

**Zoom Webinar:**

<https://us02web.zoom.us/j/83546777631?pwd=SERna2FlckMzUFd4SXlpN2lBbE9oZz09>

Or;

Dial-in Number: (312) 626-6799 | Access Code: 83546777631#

**Webinar ID: 835 4677 7631**

**Passcode: 180583**

Thursday, February 10, 2022

10:00 a.m. CT

Welcome to Guests

Call to Order

General Public Comment

Election of Board Officers

**Consent Agenda: *(Items may be removed at the request of any Board Member)***

1. **Minutes:** Board Meeting of December 9<sup>th</sup>, 2021
2. **Reports:** MWBE Quarterly Expenditure Compliance (4<sup>th</sup> QTR 2021)
3. **Reports:** Buy Indiana Quarterly Report (4<sup>th</sup> QTR 2021)
4. **Reports:** Employment Quarterly Report *By County* (4<sup>th</sup> QTR 2021)
5. **Reports:** Employment Quarterly Report *By Zip Code* (4<sup>th</sup> QTR 2021)
6. **Reports:** Contractor Utilization Report (4<sup>th</sup> QTR 2021)

**Action Items on Anticipated Recommendations from Fiscal Task Force**

1. **Resolution 22-02:** Governance Agreement Updates

**Project Status Review:**

Surface Transportation and Development  
Transit Development Districts  
RDA Operations

Unfinished Business

New Business

2022 Board Planning Calendar

General Public Comment

Adjournment

Don Fesko

Don Fesko

Open

Don Fesko

**Don Fesko**

*(Attachment A)*

*(Attachment B)*

*(Attachment C)*

*(Attachment D-1)*

*(Attachment D-2)*

*(Attachment E)*

*(Attachment F)*

Sherri Ziller

Sherri Ziller

Sherri Ziller

Don Fesko

*(Attachment G)*

Open

Don Fesko

### **Attachment List**

- A. Meeting Minutes of December 9<sup>th</sup>, 2021
- B. MWBE Quarterly Expenditure Compliance (4<sup>th</sup> QTR 2021)
- C. Buy Indiana Quarterly Report (4<sup>th</sup> QTR 2021)
- D. Employment Quarterly Reports
  1. D-1: Employment Quarterly Report *By County* (4<sup>th</sup> QTR 2021)
  2. D-2: Employment Quarterly Report *By Zip Code* (4<sup>th</sup> QTR 2021)
- E. Contractor Utilization Report (4<sup>th</sup> QTR 2021)
- F. **Resolution 22-02:** Governance Agreement Updates
- G. 2022 Board Planning Calendar



## ATTACHMENT A

- I. **Call to Order:** The NWIRDA Board of Director's meeting was called to order at 10:00 a.m. CT on Thursday, December 9, 2021 with Chairman Donald P. Fesko presiding.
- II. **Roll Call:** Present: Chairman Donald P. Fesko, Christopher Campbell, Milton Reed, Africa Tarver, Patrick Lyp and Darnail Lyles. Six members were present constituting a quorum.
- III. **General Public Comment:** *None*
- IV. **Consent Agenda:** M. Reed motioned to approve the consent agenda with a second by C. Campbell. All were in favor and the motion was approved.
- |   |                 |
|---|-----------------|
| 1. <b><u>Minutes:</u></b> Board Meeting of October 14, 2021                                 | <i>Approved</i> |
| 2. <b><u>Reports:</u></b> MWBE Quarterly Expenditure Compliance (3 <sup>rd</sup> QTR, 2021) | <i>Approved</i> |
| 3. <b><u>Reports:</u></b> Buy Indiana Quarterly Report (3 <sup>rd</sup> QTR, 2021)          | <i>Approved</i> |
| 4. <b><u>Reports:</u></b> Zip Code Quarterly Report (3 <sup>rd</sup> QTR, 2021)             | <i>Approved</i> |
| 5. <b><u>Reports:</u></b> Contractor Utilization Report (3 <sup>rd</sup> QTR, 2021)         | <i>Approved</i> |
- V. **Actions on Anticipated Recommendations from Fiscal Task Force**
- i. **Budget: Proposed 2022 Administrative Budget:** S. Ziller reported that all members of the Board have been briefed on both 2022 budgets. Policy Analytics assisted with devising the budgets and S. Ziller deferred to David Reynolds [PALLC] to present to the Board the 2022 budget.
- D. Reynolds reported the RDA's 2022 budget is proposed at \$1.482M which is a reduction of a little over 10% from the 2021 budget. This reduction is predominately from cost of revenue services.
- A. Tarver motioned to approve the 2022 administrative budget with a second by C. Campbell. All were in favor and the motion was approved.
- ii. **Budget: Proposed 2022 Project Planning and Due Diligence:** D. Reynolds reported that the 2022 project planning and due diligence budget is \$5.993M which is a 14.8% reduction from the 2021 budget. The reason for this reduction dealt with the financial consulting on the TOD budget and the legal representation on the rail projects.
- A. Tarver motioned to approve the 2022 project planning and due diligence budget with a second by C. Campbell. All were in favor and the motion was approved.



## VI. Project Status Review

### a. Surface Transportation and Development:

**Update:** S. Ziller reported both rail projects continue to move forward. Discussions have begun on drilling down the budget and finalizing the available funding and those discussions are ongoing and have been positive thus far. S. Ziller provided a general update on both rail projects:

#### **West Lake Rail project:**

- Design-Build is continuing with final design and delivered several design packages for NICTD review in Q4.
- No change in the commencement of physical construction for West Lake this will still be the start of 2022 construction season.
- As of November 10, design is 70.3% complete. All 60% design packages have been received, 40 of 45 90% design packages have been received and 23 of 45 100% design packages have been received.

#### **Double Track:**

- On November 22nd NICTD's board voted to approve award of the main double track construction contract (DT1) to Walsh-Herzog, Ogden Dunes station south parking lot and improvements to Stagecoach Road (DT4) to Larson-Danielson Construction and contract DT6 for positive train control (PTC) to XoRail.
- All seven construction packages have been awarded. Work is currently underway on DT2 (façade removal only), DT3 and DT5. DT7 is complete. Physical construction of DT1 will begin with the 2022 construction season as will DT4. DT6 (Positive Train Control) work will begin after the first of the year.
- NICTD and the funding partners are coordinating on the final scope and funding plan for the DT1 project. We will plan on having those documents and a resolution in front of you at our next Board meeting.
- The three developers who formally advised Michigan City that they intend to submit proposals for the mixed use development at the 11<sup>th</sup> Street Station are on track to submit proposal tomorrow, Friday December 10, 2021.





**b. Transit Development Districts:**

**Update:** S. Ziller reported the last TDD Steering Committee meeting of 2022 was held via Zoom Wednesday, November 17th. The RDA updated the committee on the progress of the rail projects, reviewed the 2021 TDD activity and provided a brief outlook for early 2022. Michigan City planning director Skyler York also provided some insight into a just-announced \$35 million apartment building project that will provide 200 1-2- and 3-bedroom apartments in the TDD within walking distance of the station. The developer explicitly cited the Double Track project as a reason for the project. Presentation materials and video of the meeting are on our web site at [in.gov/rda](http://in.gov/rda) if you would like more detail. In separate news, another developer announced plans for a \$150 million project in Michigan City that would include a hotel and 140 condos. This would also be in the TDD. More information on that project is expected soon. Finally, as November came to a close, S. Ziller reported the City of Portage issued an RFP for a nearly 44-acre portion of the proposed Portage/Ogden Dunes TDD. This area of the TDD would serve as a “gateway for visitors” and the city would like it to include restaurants, offices, specialty retail and possibly a hotel and conference center. This would feed into residential development, which would be elsewhere in the TDD. Portage will be holding a pre-proposal meeting for this on the 14th, and the deadline for submissions is January 27, 2022.

Additionally, the next TDD Steering Committee meeting is scheduled for February 16, 2022 at 11:00 a.m., CT.

**c. FTA TOD Planning Grant:**

**Update:** S. Ziller reported MKSK and their team completed field work, and in-person work sessions for Hammond, Michigan City, Munster and Portage to set the direction for planning assistance to implement TOD in the region. In preparation, the MKSK team conducted planning gaps and needs analysis, reviewed current and future land use, identified development sites within the TOD area, and conducted due diligence on infrastructure and potential brownfield sites. These sessions have led to the creation of detailed work plans for each of these communities setting forth the work focused on TOD over the coming months. MKSK is now conducting advanced development testing on key sites within the TOD area (and in the draft RDA TDD boundary) to pair demand projections for commercial, office/employment, and residential uses to real development footprints that can be reviewed with community officials and stakeholders in the



development community. Recently, the team completed development testing for the City of Portage which was incorporated into the recently released RFP for a 44-acre site owned by the City of Portage for development within the draft RDA TDD boundary.

Lastly, S. Ziller reported MKSK and their team have scheduled kick-off meetings for Dyer, East Chicago, Miller (Gary), and Ogden Dunes over the next two weeks. In-person work sessions and gaps and needs analysis will be conducted in January 2022 for this second group of communities.

VII. Unfinished Business: *None*

VIII. New Business:

i. Update: *None*

IX. 2022 Board Planning Calendar: The quarterly Board meeting structure is reflected in the planning calendar.

X. General Public Comment: *None*

XI. Adjournment: Without further business the meeting was adjourned.

*Respectfully submitted by Amy L. Jakubin*

## ATTACHMENT B

## CURRENT M/WBE REQUIRED COMPLIANCE PROJECTS: 4th Quarter 2021 Report

No Issues Review Action Required

1

NICTD-WLE FES

Date of Award: 3/9/2017

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$20,000,000.00	\$0.00	100.00%
MBE Goal (15%)	\$3,000,000.00	\$0.00%	
WBE Goal (5%)	\$1,000,000.00	\$0.00%	
DBE Goal (12%)	\$2,400,000.00	(\$11,339,630.00)	613.50%
Exemption:			

Q4, 2021 (through Q3, 2021) - Reporting DBE data at this time due to federal grant support. Exceeds Federal DBE goal. DBE Federal goal currently 12%; good through 9/30/2022. As part of procurement process, DBEs are verified as registered DBEs. Approximately 58% of RDA grant and project expenditures dedicated to DBE participation. Pending Board consideration for use of DBE for project compliance.

2

Project: City of Hammond, Lakefront Phase I

Date of Award: 1/9/2009

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund (before exemptions)	\$31,486,500		
MBE Goal (15%)	\$4,718,518.89	(\$4,348,576.71)	115.62%
WBE Goal (5%)	\$1,576,722.77	(\$23,145.77)	100.54%
DBE Goal (5%)	\$4,094,868.54	(\$3,605,769.68)	355.34%
Exemption:	\$4,358,907.59		
	\$4,388,348.17		

Q4, 2021 (through Q3, 2021) - No new activity. Exemptions approved by RDA Board of Directors: \$4,035,000 (land acquisition approved on 11/17/2009); \$294,580.66 (Utility Relocation/NIPSCO & Comair approved on 6/23/2010); \$88,767.51 (Utility Relocation/AT&T on 6/28/2013). Compliance requirements exceeded. Grantee anticipates using remaining balance; the use of remaining balance does not appear to impact compliance.

3

Town of Munster 45th realignment

Date of Award: 5/1/2019

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$4,506,893.89	\$0.00	100.00%
MBE Goal (15%)	\$676,034.08	\$676,034.08	0.00%
WBE Goal (5%)	\$225,344.69	\$225,344.69	0.00%
DBE Goal (5%)	\$225,344.69	(\$1,697,824.51)	840.12%
Exemption:			

Q4, 2021 (through Q3, 2021) - Grant is fully expended and managed by INDOT using DBE compliance. DBE compliance determined by the federal process. Grantee is ahead of Federal DBE goal at this time. Collecting MBE, WBE, and DBE information until project is closed. Working with grantee to verify remaining information for grant disbursement purposes. Grantee exceeded Federal DBE goal of 5% by approximately 850%. Request for use of DBE on project pending. Approximately 42% of RDA grant funds were used on DBE's.

4

Project: Town of Porter Phase II Lakefront

Date of Award: 5/17/2011

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$3,915,000.00	\$1,337,089.32	85.24%
MBE Goal (15%)	\$587,250.00	\$206,624.43	35.19%
WBE Goal (5%)	\$195,750.00	\$315,830.50	110.16%
Exemption:			

Q4, 2021 (through Q3, 2021) - No new grant activity or drawdowns.

5

Project: EC Redevelop Phase I Lakefront

Date of Award: 7/18/2014

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$17,495,000.00	\$16,806,603.52	96.07%
MBE Goal (15%)	\$2,624,250.00	\$2,779,595.40	105.69%
WBE Goal (5%)	\$874,750.00	\$884,954.16	101.17%
Exemption:			

Q4, 2021 (through Q3, 2021) - No new grant activity or drawdowns. Compliance requirements exceeded. No new activity this quarter; project is ongoing.

6

Project: City of EC Redevelop Phase II Lakefront

Date of Award: 9/17/2015

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$12,925,000.00	\$12,534,556.77	96.98%
MBE Goal (15%)	\$1,938,750.00	\$289,957.98	14.90%
WBE Goal (5%)	\$646,250.00	\$253,510.10	95.23%
Exemption:			

Q4, 2021 (through Q3, 2021) - Approximately 15% (of 100% of requirement) for MBE and 39% (of 100% of requirement) for WBE. Grantee has not met MBE nor WBE requirements. Grantee has been asked to submit a corrective action plan and good faith effort letter to address compliance concerns. Working on compliance plan next steps. No new activity this quarter; project is ongoing.

7

Project: City of Gary 22nd

Date of Award: 9/19/19

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$4,500,000.00	\$0.00	100.00%
MBE Goal (15%)	\$675,000.00	(\$42,164.24)	106.25%
WBE Goal (5%)	\$225,000.00	(\$857,323.06)	392.14%
Exemption:			

Q4, 2021 (through Q3, 2021) - Compliance requirements exceeded. Grant funds fully expended. Working with grantee to verify compliance information for pending grant disbursement.



# ATTACHMENT B

Reporting Period 7/1/2021 through 9/30/2021

8 Project: City of Gary-Buffington Harbor  
Date of Award: 9/27/2018

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$7,456,000.00	\$0.00	100.00%
MBE Goal (15%)	\$1,118,400.00	\$730,854.55	34.65%
WBE Goal (5%)	\$372,800.00	(\$211,888.98)	158.71%

Exemption: (pending requests)

Q4, 2021 (through Q3, 2021) - Grantee has not met their MBE requirement at 31% (of 100% of requirement). Two exemption requests submitted 07/09/19. No approval to date. Exemptions requested for work that can only be done by specific companies or individuals. Exemption requests pending. No new grant activity or drawdowns. Grant has been fully expended, and pending closeout.

9 Project: Porter County Airport  
Date of Award: 5/11/2017

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$317,197.00	\$92,953.61	70.70%
MBE Goal (15%)	\$47,579.55	(\$62,038.49)	240.35%
WBE Goal (5%)	\$15,859.85	(\$263,464.12)	1761.20%

Exemption:

Q4, 2021 (through Q3, 2021) - Compliance requirements exceeded. Grantee anticipates utilizing remaining grant funds. No new activity this quarter; project is ongoing.

10 Project: Chicago DASH-Valpo  
Date of Award: 9/23/2017

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$6,847,000.00	\$4,009,720.23	41.44%
MBE Goal (15%)	\$1,027,050.00	\$339,981.71	66.50%
WBE Goal (5%)	\$342,350.00	(\$242,580.07)	182.54%

Exemption:

Q4, 2021 (through Q3, 2021) - Currently at approximately 183% (of 100% of requirement) for WBE and 67% (of 100% of requirement) for MBE. WBE requirement is ahead of grant expenditures. Grantee is working diligently to meet MBE requirement by grant completion, and is ahead of drawdowns. No new activity this quarter; project is ongoing.

11 Project: City of Hobart-69th Ave  
Date of Award: 9/7/2018

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$2,580,000.00	\$430,278.79	83.58%
MBE Goal (15%)	\$375,000.00	\$351,731.30	3.54%
WBE Goal (5%)	\$175,000.00	(\$291,541.60)	325.23%

Exemption:

Q4, 2021 (through Q3, 2021) - Approximately 4% (of 100% of requirement) for MBE and 325% (of 100% of requirement) for WBE. WBE requirement has been exceeded. The RDA compliance team continues to work with the City of Hobart to meet MBE goal. Grantee submitted a request for consideration of a modified compliance percentage during 2021 CY. The modified compliance percentage request for M/WBE is pending possible increases to MBE subcontractor activities for remaining funds. In the process of scheduling a follow-up meeting to discuss anticipated M/WBE subcontractor by grant closeout, as well as official request for possible exemption to RDA Board. Grant drawdowns occurred this quarter, increasing WBE participation.

12 Project: City of EC Redevelop Phase III Lakefront  
Date of Award: 8/15/2018

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$8,545,000.00	\$1,439,411.55	96.32%
MBE Goal (15%)	\$1,281,750.00	\$327,996.58	25.59%
WBE Goal (5%)	\$477,250.00	\$165,201.25	38.59%

Exemption:

Q4, 2021 (through Q3, 2021) - Currently at approximately 26% (of 100% of requirement) for MBE and 39% (of 100% of requirement) for WBE. Grantee has been asked to submit a corrective action plan and good faith effort letter to address compliance concerns. Receipt of corrective action plan pending. Pending the compliance plan, RDA compliance team will work with East Chicago Redevelopment to determine next steps. No grant activity this quarter.

13 NIRPC

Date of Award: 6/11/19

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$46,993.30	\$0.00	100.00%
MBE Goal (15%)	\$7,049.00	\$7,049.00	0.00%
WBE Goal (5%)	\$2,349.67	\$2,349.67	0.00%

Exemption: (request pending)

Q4, 2021 (through Q3, 2021) - Grant request and project was stated as Travel Demand Survey; processed and managed by CHAP prior to grant approval. Grant was for professional services. RDA provided the 20% federal grant match. Grantee submitted exemption in 2019. No approval to date. Revised exemption request submitted in March 2020. Project is complete with neither MBE/WBE or DBE goals being met. Exemption request pending. Grant is also fully expended, and pending closeout.

14 Project: South Lake County Community Service  
Date of Award: 7/19/2015

Totals	Amt Expended To Date	Balance Remaining	Project Status
Total Grant Fund	\$318,791.40	\$51,078.47	80.94%
MBE Goal (15%)	\$47,818.71	\$47,818.71	0.00%
WBE Goal (5%)	\$15,939.57	\$15,939.57	0.00%

Exemption: (request pending)

Q4, 2021 (through Q3, 2021) - Exemption request submitted 2/2021. Project follows strict DBE DOT process via NIRPC's assistance. Vendors are vetted through DOT before contract approval. Exemption request pending. Project is ongoing. At this time, 0% of M/WBE RDA requirement and 0% of DBE goal met. Grant activity occurred this quarter.

A	Town of Pines	\$180,000	100%
B	City of Hammond, Development	\$200,000	100%
C	City of Hammond, Lift Station	\$200,000	100%
D	City of Hammond, Lift Station	\$200,000	0%
E	City of Gary, Utility Infrastructure	\$200,000	100%
F	City of Gary, Sheridan Development	\$200,000	100%
G	Indiana Dunes, Transportation	\$75,000	100%

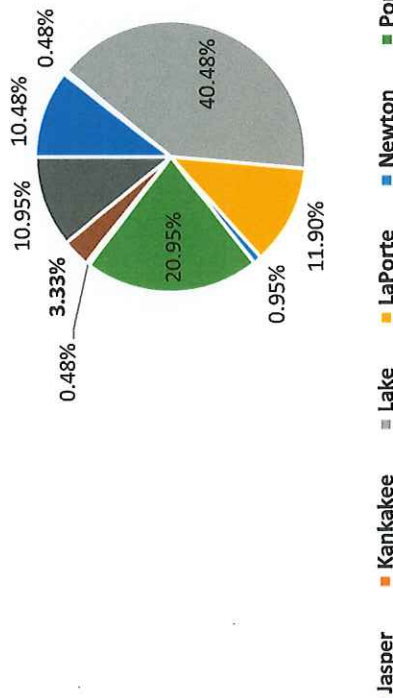
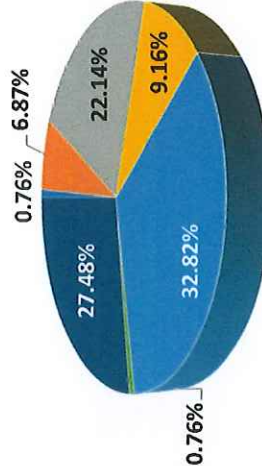
These special projects will not be monitored for M/WBE.

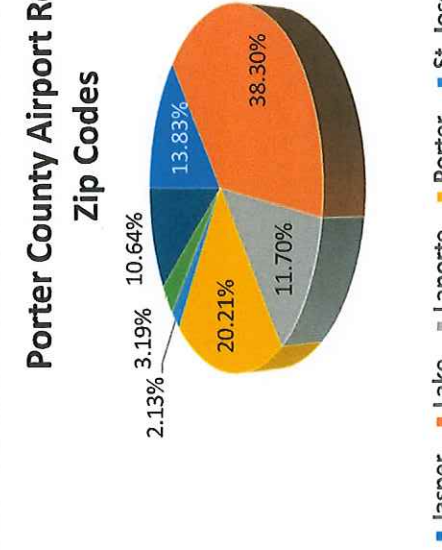
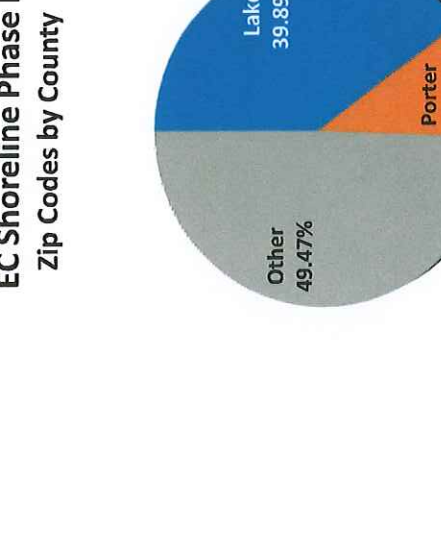
# ATTACHMENT B

South Shore Clean Cities		\$75,000		
Deal Closing / Job Creation Fund Projects				
A	CN Railroad	\$1,880,000		100%
B	Modern Forge	\$2,000,000		100%
C	Land O Frost	\$750,000		100%
D	Pratt Industries	\$1,400,000		100%
E	Tec Air, Inc.	\$2,450,000		100%
F	MicroSol	\$1,375,000		100%
G	AM Manufacturing	\$400,000		100%
H	American Star	\$1,750,000		100%
			All projects are completed.	



BUY INDIANA/BUY NORTHWEST INDIANA CONTRACTOR REPORT			ATTACHMENT C	4th QTR 2021
For each subcontractor working on your RDA funded project, please indicate the following information: BUY INDIANA Code (using the chart at the bottom of the page), and county they are located. Indicate types of people hired.				
Grantee	Sub contractors	BUY-IN CODE * (Enter A, B, C, D or E)	Sub-contractor location: Indicate Lake, Porter or Other County	Trade Type(s) Utilized (ie:engineering, surveyor, design,planning, consultant, etc)
Valpo	23/27 IN	A, B, C	Lake 8, Porter 14, LaPorte 1, Other 4	Operators, Demolition, Hauling, Construction, Laborers, Teamsters, Surveyors, Electricians, Concrete, Masonry, Fencing, Environmental
EC Ph2	49/61 IN	A, B, C	Lake 43, Porter 5, LaPorte 1, Other 12	Engineering and design, planning, demolition, construction, insulation, steel, roofing, landscape, electrical, furnace.
EC Ph1	75/98 IN	A, B, C	Lake 38, Porter 24, Laporte 13, other 23	Community Builder, Program Manager, Admin
EC Ph3	18/25 IN	A, B, C, E	Lake 12, Porter 3, LaPorte 1, IL 3 Other 6	Laborers, Construction, Environmental
Buffington Harbor	9/15 IN	A, B, C, E	Lake 8, Porter 0, Laporte 1, Other 6	Electrical, ironworkers, pavement marking and control, Teamsters, Laboreres, Carpenters, Operators, Cement Masons
Gary	4/4 IN	A, B, C	Lake 4, Porter 0, Other 0	Laborers, Operators, Drivers/Teamsters
Hobart	15/18 IN	A, E	Porter 6, Lake 7, Starke 1, Carmel (IN) 1, WI 1, IL 2	Engineering and design, planning, demolition, construction, insulation, steel, roofing, landscape, electrical,
Munster	13/15 IN	A, C, E	Lake 7, Porter 1, Laporte 1, Dekalb (IN) 2, Evansville 1, Boggstown (IN) 1, IL 2	Electrical, ironworkers, pavement marking and control, Teamsters, Laboreres, Carpenters, Operators, Cement Masons
NICTD	32/42 IN	A, E	Lake 12, Porter 4, Laporte 1, Elkhart 4, IL 6, Other IN 11, Other States 4	Engineering and design, planning
SLCCS	3/3 IN	A	Lake 1, Porter 1, LaPorte 1	Demand response transportation service, Licensed/certified vehicle maintenance, Liability Insurance provider
<b>Totals</b>				
* LEGEND: BUY INDIANA Code				
A = A business whose principal place of business is located in IN				
B = A business that pays a majority of its payroll (in dollar volume) to residents of IN				
C = A business that employs IN residents as a majority of its employees				
D = A business that makes "significant capital investments" in IN demonstrating a minimum capital investment of \$5 million or more in plan/equipment or annual lease payments of \$2.5 million or more				
E = Other (Additional research required /may not meet criteria)				

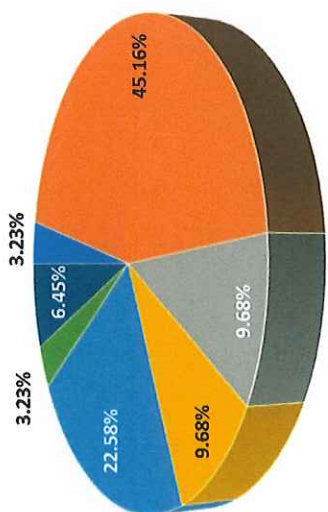
<b>Project</b> East Chicago Shoreline Phase II	<p style="text-align: center;"><b>EC Shoreline Phase II Zip Codes</b></p>  <p>■ Jasper ■ Kankakee ■ Lake ■ LaPorte ■ Newton ■ Porter ■ Pulaski ■ Starke ■ Other</p>	<b>Comments</b> Project currently employs approximately 61% Lake and Porter County residents.  No grant/compliance activities to report for Q4, 2021 (through 3 <sup>rd</sup> quarter 2021). Grant drawdown nearing completion.
<b>Project</b> Valpo-Chicago Dash	<p style="text-align: center;"><b>Valpo-Chicago Dash Zip Codes by County</b></p>  <p>■ Pulaski ■ Jasper ■ Lake ■ LaPorte ■ Porter ■ Stark ■ Other</p>	<b>Comments</b> Project currently employees approximately 55% Lake and Porter County residents.  No grant/compliance activities to report for Q4, 2021 (through 3 <sup>rd</sup> quarter 2021).

<p><b>Project</b> Porter County Airport Rehab</p>	<p><b>Porter County Airport Rehab Zip Codes</b></p>  <p>Legend: ■ Jasper ■ Lake ■ Laporte ■ Porter ■ St. Joseph ■ Starke ■ Other</p>	<p><b>Comments</b> Project nearing completion, approximately 59% of those working on project are residents of Lake and Porter counties.  No grant/compliance activities to report for Q4, 2021 (through 3<sup>rd</sup> quarter 2021).</p>
<p><b>Project</b> EC Shoreline Phase I</p>	<p><b>EC Shoreline Phase I Zip Codes by County</b></p>  <p>Legend: ■ Jasper ■ Lake ■ Laporte ■ Porter ■ St. Joseph ■ Starke ■ Other</p>	<p><b>Comments</b> Remaining \$585K for demolition activities; \$66K for construction. (10/2021)  Approximately 51% of those working on project reside in Lake and Porter Counties.  No grant/compliance activities to report for Q4, 2021 (through 3<sup>rd</sup> quarter 2021). Grant drawdown nearing completion.</p>



<p><b>Project</b> EC Shoreline Phase III</p>	<p><b>EC Shoreline Phase III Zip Codes</b></p> <p>■ Jasper ■ Lake ■ LaPorte ■ Porter ■ Pulaski ■ St. Joseph ■ Other</p>	<p><b>Comments</b> Project currently employs approximately 75% of residents from Lake and Porter counties.  Q4, 2021 (through 3<sup>rd</sup> quarter 2021) - Project currently employs approximately 75% of Lake and Porter County residents. Grant drawdown nearing completion.</p>
<p><b>Project</b> City of Gary Buffington Harbor</p>	<p><b>City of Gary Buffington Harbor Zip Codes by County</b></p> <p>■ Boone ■ Cass ■ Elkhart ■ Jasper ■ Knox ■ Lake ■ Marshall ■ Newton ■ Porter ■ St. Joseph ■ Starke ■ Union ■ Other</p>	<p><b>Comments</b> Project nearing completion, with approximately 46% of residents from Lake and Porter counties.  No grant/compliance activities to report for Q4, 2021 (through 3<sup>rd</sup> quarter 2021). Grant project is complete. RDA compliance team working with grantee to confirm data for grant closeout purposes.</p>

<div>Project</div> <div>City of Gary</div> <div>US 12/ US 20</div> <div>Lakefront</div> <div>Gateway</div> <div>Access</div>	<div>City of Gary US 12 - US 20</div> <div>County/Zip Codes</div> <div><table><thead><tr><th>County/Zip Code</th><th>Percentage</th></tr></thead><tbody><tr><td>Porter</td><td>52.00%</td></tr><tr><td>Lake</td><td>31.00%</td></tr><tr><td>Newton</td><td>17.00%</td></tr><tr><td>Other</td><td>2.00%</td></tr><tr><td>Starke</td><td>2.00%</td></tr><tr><td>Pulaski</td><td>2.00%</td></tr><tr><td>White</td><td>2.00%</td></tr><tr><td>Other</td><td>2.00%</td></tr></tbody></table><div>■ Jasper ■ Lake ■ LaPorte ■ Newton ■ Porter ■ Pulaski ■ Starke ■ White ■ Other</div></div>	County/Zip Code	Percentage	Porter	52.00%	Lake	31.00%	Newton	17.00%	Other	2.00%	Starke	2.00%	Pulaski	2.00%	White	2.00%	Other	2.00%	<div>Comments</div> <div>Project currently employs approximately 69% of residents from Lake and Porter counties.</div> <div>No grant/compliance activities to report for Q4, 2021 (through 3<sup>rd</sup> quarter 2021). Grant project is complete. RDA compliance team working with grantee to confirm data for grant closeout purposes.</div>
County/Zip Code	Percentage																			
Porter	52.00%																			
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Other	2.00%																			
Starke	2.00%																			
Pulaski	2.00%																			
White	2.00%																			
Other	2.00%																			
<div>Project</div> <div>City of Hobart</div> <div>RDC</div>	<div>City of Hobart RDC</div> <div>County/Zip Codes</div> <div><table><thead><tr><th>County/Zip Code</th><th>Percentage</th></tr></thead><tbody><tr><td>Porter</td><td>35.05%</td></tr><tr><td>Lake</td><td>31.96%</td></tr><tr><td>Newton</td><td>13.40%</td></tr><tr><td>Other</td><td>1.03%</td></tr><tr><td>Starke</td><td>1.03%</td></tr><tr><td>Pulaski</td><td>1.03%</td></tr><tr><td>White</td><td>1.03%</td></tr><tr><td>Other</td><td>1.03%</td></tr></tbody></table><div>■ Jasper ■ Knox ■ Lake ■ LaPorte ■ Marshall ■ Newton ■ Porter ■ Starke ■ Other</div></div>	County/Zip Code	Percentage	Porter	35.05%	Lake	31.96%	Newton	13.40%	Other	1.03%	Starke	1.03%	Pulaski	1.03%	White	1.03%	Other	1.03%	<div>Comments</div> <div>Project currently employs approximately 67% of residents from Lake and Porter counties.</div> <div>Q4, 2021 (through 3<sup>rd</sup> quarter 2021) – Project ongoing, with approximately 67% of residents from Lake and Porter counties. Grant/project nearing completion.</div>
County/Zip Code	Percentage																			
Porter	35.05%																			
Lake	31.96%																			
Newton	13.40%																			
Other	1.03%																			
Starke	1.03%																			
Pulaski	1.03%																			
White	1.03%																			
Other	1.03%																			

NWI Regional Development Authority		ATTACHMENT D-1		Project Report 4th Quarter, 2021															
Project City of Munster 45 <sup>th</sup> St. Bridge		City of Munster 45th St. Bridge County/Zip Codes		Comments															
		 <table><thead><tr><th>County/Zip Codes</th><th>Percentage</th></tr></thead><tbody><tr><td>Jasper</td><td>45.16%</td></tr><tr><td>Lake</td><td>22.58%</td></tr><tr><td>Porter</td><td>9.68%</td></tr><tr><td>Newton</td><td>9.68%</td></tr><tr><td>LaPorte</td><td>6.45%</td></tr><tr><td>Other</td><td>3.23%</td></tr></tbody></table>		County/Zip Codes	Percentage	Jasper	45.16%	Lake	22.58%	Porter	9.68%	Newton	9.68%	LaPorte	6.45%	Other	3.23%	Project currently employs approximately 68% of residents from Lake and Porty counties.	
County/Zip Codes	Percentage																		
Jasper	45.16%																		
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Other	3.23%																		
				Q4, 2021 (through 3 <sup>rd</sup> quarter 2020) – RDA compliance team working with grantee to report remaining information for grant closeout purposes.															



[illegible]

Project	Valpo-Chicago Dash	Zip Codes	Comments
Valpo-Chicago Dash		<p>Project currently employees approximately 55% Lake and Porter County residents.</p> <p>No grant/compliance activities to report for Q4, 2021 (through 3<sup>rd</sup> quarter 2021).</p>	



Project

Porter County Airport Rehab

Comments

Project currently employs approximately 59% of Lake and Porter County residents.

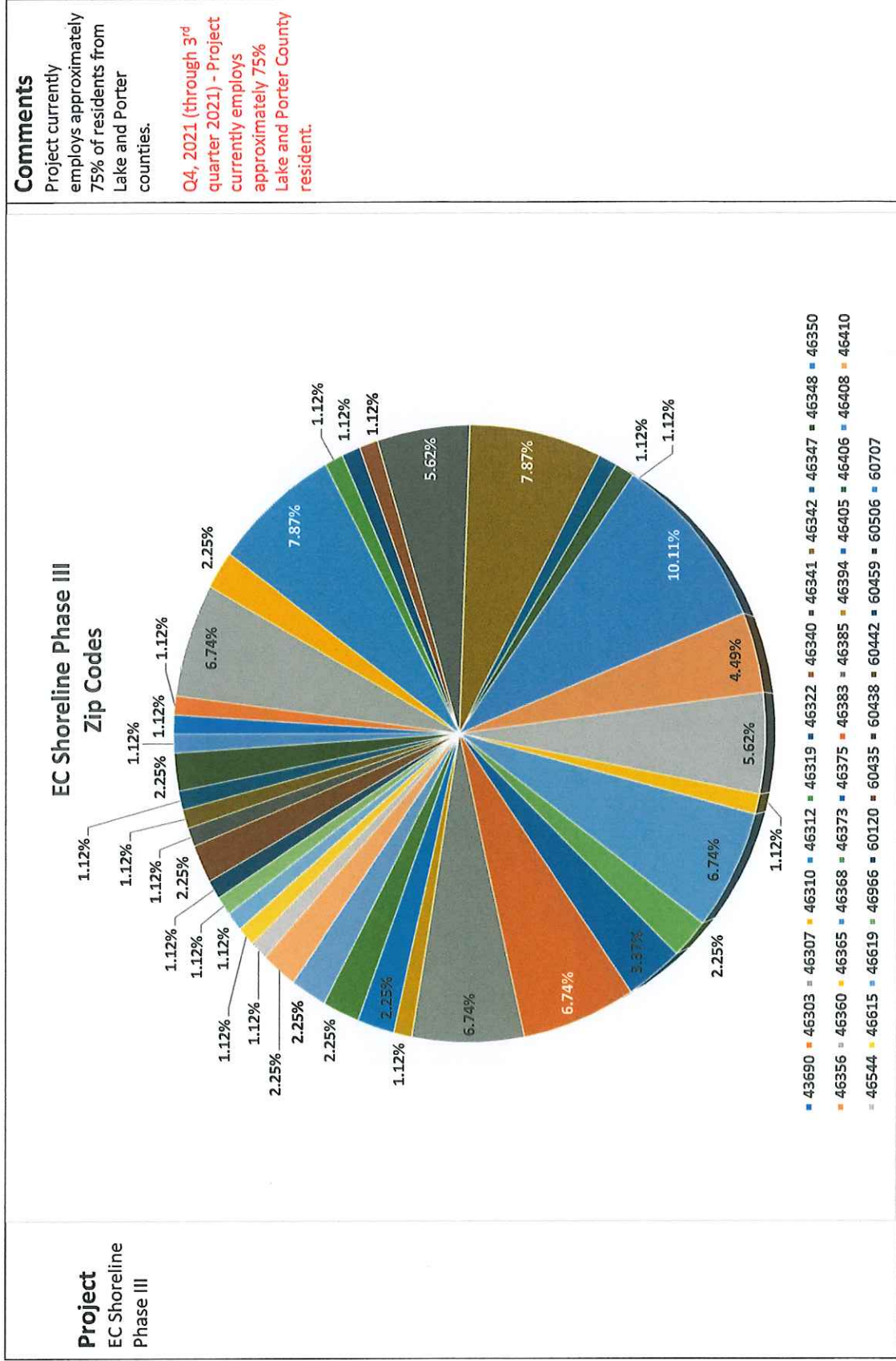
No grant/compliance activities to report for Q4, 2021 (through 3rd quarter 2021).

Porter County Airport Rehab.

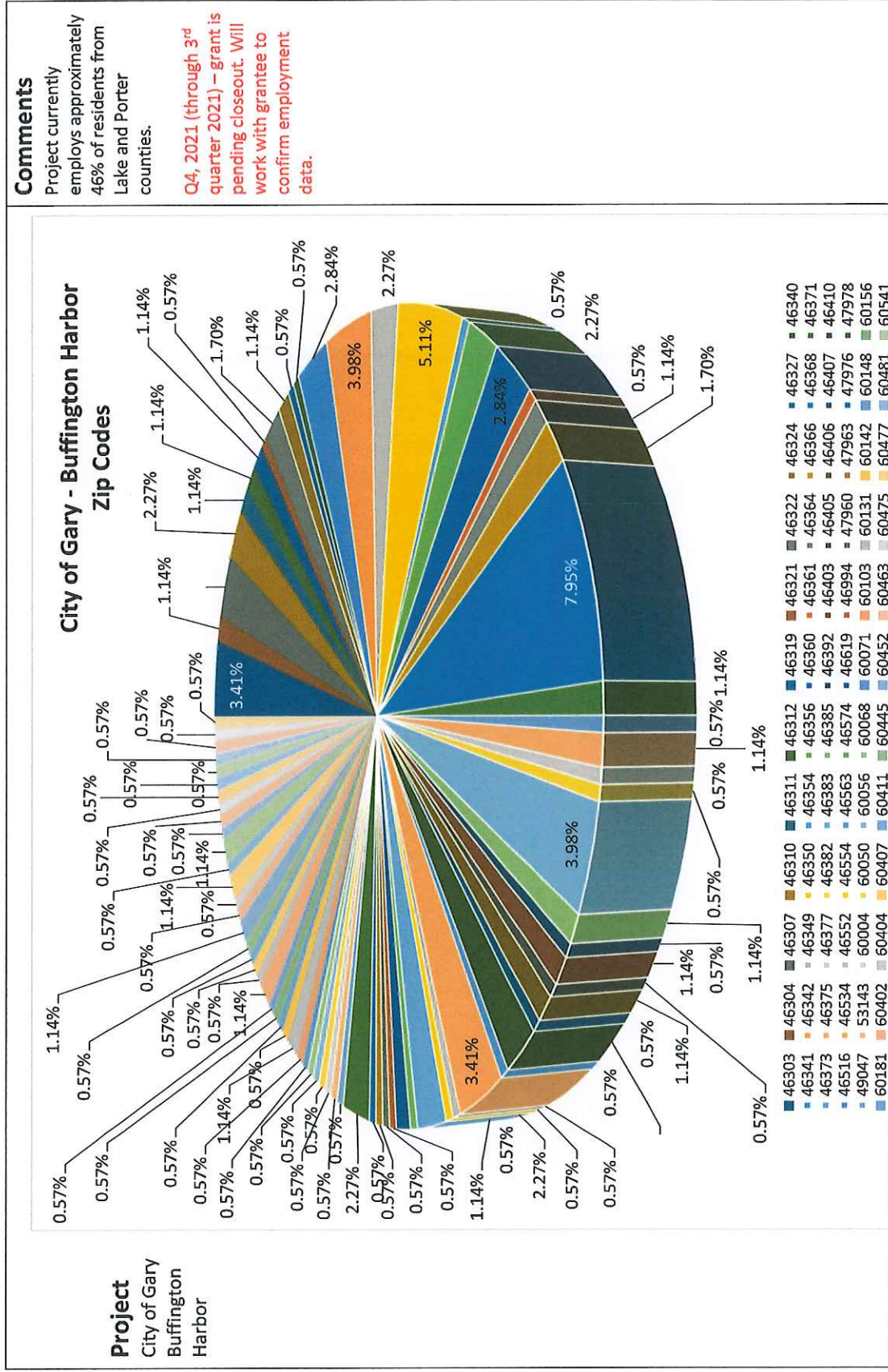
Zip Codes



7







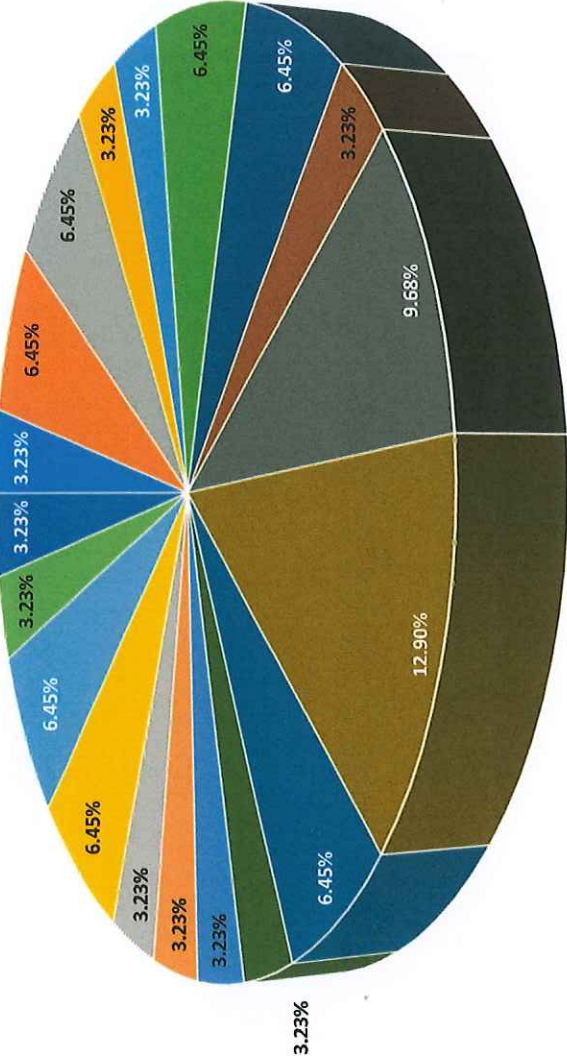


**Project**  
City of Gary  
US 12 – US 20

**City of Gary US 12 - US 20  
Zip Codes**

■ 46303 = 46304 = 46307 = 46310 = 46311 = 46312 = 46320 = 46322 = 46323 = 46341 = 46342  
 = 46347 = 46348 = 46350 = 46354 = 46356 = 46360 = 46361 = 46366 = 46368 = 46373 = 46375  
 = 46382 = 46383 = 46384 = 46385 = 46392 = 46404 = 46405 = 46406 = 46408 = 46409 = 46410  
 = 46534 = 46634 = 46996 = 47657 = 47960 = 47963 = 47976 = 47978 = 49047 = 60642

<p><b>Project</b> City of Hobart RDC</p>	<p><b>City of Hobart RDC Zip Codes</b></p> <p>46303 ■ 46304 ■ 46307 ■ 46311 ■ 46312 ■ 46319 ■ 46322 ■ 46323 ■ 46340 ■ 46341 ■ 46342 ■ 46347 ■ 46350 ■ 46356 ■ 46360 ■ 46367 ■ 46368 ■ 46373 ■ 46381 ■ 46382 ■ 46383 ■ 46385 ■ 46390 ■ 46403 ■ 46404 ■ 46405 ■ 46406 ■ 46511 ■ 46531 ■ 46534 ■ 46563 ■ 46996 ■ 47963 ■ 47978 ■ 60417 ■ 60424 ■ 60432 ■ 60552 ■ 60617 ■ 60804</p>	<p><b>Comments</b></p> <p>Project currently employs approximately 67% of residents from Lake and Porter counties.</p> <p>Q4, 2021 (through 3<sup>rd</sup> quarter 2021) – Project employs approximately 67% of residents from Lake and Porter counties. Project nearing completion.</p>
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<b>Project</b> City of Munster 45 <sup>th</sup> St. Bridge	<div data-bbox="280 919 354 1291"><b>City of Munster 45th Bridge Zip Codes</b></div>  <div data-bbox="1166 720 1230 1476"><ul style="list-style-type: none"><li>■ 46303 ■ 46304 ■ 46307 ■ 46310 ■ 46322 ■ 46341 ■ 46342 ■ 46349 ■ 46350 ■ 46356</li><li>■ 46368 ■ 46373 ■ 46374 ■ 46385 ■ 46404 ■ 46408 ■ 47963 ■ 49047 ■ 60642</li></ul></div>	<b>Comments</b> Project currently employs approximately 68% of residents from Lake and Porty counties.  Q4, 2021 (through 3 <sup>rd</sup> quarter 2021) – working with grantee to report remaining employment information for grant closeout.
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A		B	C	D	E	F	G	H	I	J	K
4th Quarter 2021 - CONTRACTOR Report (by Grantee)		ATTACHMENT E									
1	as of 9/30/2021										
2											
3											
4											
5											
6											
7		City of East Chicago/Dept. of Redevelopment I	City of East Chicago/Dept. of Redevelopment II	City of East Chicago/Dept. of Redevelopment III	Valenciano Redevelopment Commission - Chicago DASH Expansion	City of Gary/Dept. of Redevelopment - Buffalo Harbor	Porter County Municipal Airport	Town of Porter	City of Gary/Lake Street 12/20 Project	Town of Munster - 45th Avenue Realignment	City of Hobart - 53rd Avenue Infrastructure
8	Acorn, Inc.	✓			✓	✓					
9	ACS Services				✓						
10	Alan Metz Sevens			Q1 2021	✓						
11	Alliance Coalings, LLC				✓						
12	Americo Engineering, Inc.		✓								
13	Andrew McGinn Lenn Sprinkle Company				✓					Q1 2020	
14	Aurigen Equipment, Inc.	✓									
15	Bird Dog Consultants	✓		✓							
16	Booster Construction	✓									
17	Budd Mechanical Systems	✓									
18	Budd the Furnace Man	✓									
19	C. & G. Construction Supply, Inc.	✓	✓								
20	C. Lee Construction Services, Inc.	✓	✓		✓	✓			Q4 2019		
21	C.E.S.				✓						
22	Calumet Waste & Recycling	✓									
23	Chippawland Trucking, Inc.	✓			✓						
24	Circle H Mechanical	✓			✓					Q1 2020	
25	Crotch Corporation				✓						
26	Culver Contracting										
27	D & R Site Services	✓	✓								
28	D&S Construction		✓								
29	Denny's Construction Co., Inc.		✓		✓						
30	Dave's Tree Service	✓	✓								
31	Della Fountain		✓								
32	Diamond Coring									Q1 2020	
33	Dixon Engineering				✓						
34	DZ Indiana				✓						
35	Doug & Steve Construction, Inc.	✓		✓							Q1 2020
36	Duneland Group, Inc.										
37	Dunnet Bay Construction				✓						
38	Dyer Vault			Q1 2020							
39	Festa Vastara	✓									Q1 2020
40	Ferguson Waterworks										
41	Fitz Electrical Supply		✓	Q1 2020							
42	Fort Wayne Reinforcing				✓					Q1 2020	
43	Franklin Pest Control	✓									
44	G.E. Marshall				✓						Q1 2020
45	G.E.M.	✓									
46	Galagher Asphalt	✓	✓								
47	Garage Construction	✓	✓								
48	Gary Material Supply Corp.	✓							Q4 2019		
49	Garlin Plumbing & Heating, Inc.	✓	✓								
50	Geiser Electric, Inc.				✓						Q4 2020
51	Gigal Engineering				✓						
52	Gough, Inc.	✓		✓							
53	Greco American Landscapes	✓									
54	Great Lakes Electrical	✓									
55	Green Demolition	✓						✓			
56	Gutierrez Construction, Inc.	✓								Q1 2020	
57	Gut Transport										
58	Hampton Ironworks		✓								Q1 2020
59	Hiscox Materials										
60	Harbor Group, Inc.	✓		Q1 2020							
61	Horse Construction			Q1 2020							

	A	B	C	D	E	F	G	H	I	J	K
62	Hawk Enterprises, Inc.	✓	✓			✓				Q1, 2020	Q2, 2020
63	Heavy Industries Thermoforming Corp.		✓								
64	Hernandez Electrical Construction & Communications		✓								
65	Hilladay Properties				✓						
66	Homer Tree										
67	Hooks Concrete and Construction	✓									Q4, 2020
68	Huabang Landscaping		✓								
69	Illini Precast			✓							
70	Independent Mechanical Industries, Inc.										
71	Industrial, Inc.				✓						
72	Integrative Environmental Services, Inc.			Q1, 2021							
73	Ironadom Tech USA	✓									
74	JM Industrial Services, Inc.										
75	K&S Engineers				✓						Q2, 2020
76	Kloss Plumbing										
77	Korelle Roofing	✓									
78	Krawdonk, Gregory JIL	✓									Q3, 2021
79	Lake County C & D	✓									
80	Lake Shore Restoring	✓									
81	Lars & Sons Contracting, Inc.		✓								
82	Landscape Sign Group		✓								
83	Landscape Forms		✓								
84	Lapone Construction	✓	✓								
85	Larson Companies	✓									
86	Lavel Concrete Products			Q3, 2020							Q2, 2020
87	LPS Parment Co.	✓									
88	M&S & Son Roofing		✓	✓							
89	Martin Mechanical Corp.										
90	Master Tile	✓									
91	Mayor Glass	✓		✓						Q1, 2020	
92	Michels Corporation						✓				
93	Michigan Contracting, Inc.			✓							
94	Midwest TIE & Interiors										
95	Midwestern Electric, Inc.	✓		Q1, 2020							
96	Milestone Const. North Inc.			Q1, 2021							
97	Modern Design & Site Furnishings		✓								
98	Modern Edge										Q2, 2020
99	Mrs. Carmel Stabilization Group, Inc.				✓						
100	NES, Inc.										
101	Nesrah										Q2, 2020
102	North Coast Lighting		✓								
103	Northwest Indiana Environmental, Inc.	✓	✓								
104	Northwest Insulation	✓		✓							
105	Odon Construction	✓	✓								
106	Omiga Steel	✓	✓								
107	Omiga Steel / Hamilton Iron										
108	Optimum Services LLC										Q2, 2020
109	Pina Trading				✓		✓				Q2, 2020
110	Plumbers, Inc.	✓									
111	PLT Architects, Inc.				✓						
112	Rein-Alley Construction	✓			✓		✓				Q2, 2020
113	Republic Waste										
114	Roadsafe Traffic Systems, Inc.						✓				
115	Robinson Engineering			Q1, 2020							
116	Royle & Sons		✓								
117	S&E Environmental Corp	✓			✓						
118	S&S Corporation									Q2, 2020	
119	Sargent										
120	Sequent Manufacturing Co.		✓								
121	Seeco, Inc.				✓						
122	Shoppers										
123	Smith Beatty Milk									Q2, 2020	
124	Sol Solutions			Q1, 2020							
125	Solid as Rock Trucking	✓			✓						

A	B	C	D	E	F	G	H	I	J	K
126 South Lake Stone										Q2 2020
127 Scavolini's Tree Service				✓						
128 Shankens & Company, Inc.	✓		✓	✓						
129 Sean's Painting & Decorating						✓				
130 Superior Construction Co.									Q2 2020	
131 Sweeney Contracting Co., Inc.				✓						
132 Syracuse Supply	✓									
133 T&U Landscaping		✓								
134 The Great American Landscape				✓						
135 The Grained Specialists		✓								
136 Thompson News Steel Fabrication					✓					
137 T1 Materials, Inc.										
138 Total Disposal	✓				✓					Q2 2020
139 Traffic Control Specialists	✓	✓							Q2 2020	
140 Traffic Management			✓							
141 Tri State Cut Stone				✓		✓				
142 Ultra Tech Corp II	✓	✓	✓					Q4 2019	Q2 2020	
143 Widen & Kelly			✓							
144 Wilson Insulation			✓							
145 Wilson Iron Works			✓							



**RESOLUTION OF THE  
NORTHWEST INDIANA REGIONAL DEVELOPMENT AUTHORITY**

**RESOLUTION NO. 2022-01**

WHEREAS, IC 5-1.3, IC 6-3.6-11, IC 8-5-15, and IC 36-7.5 authorize the Northwest Indiana Regional Development Authority ("RDA"), the Northern Indiana Commuter Transportation District ("NICTD") and the Indiana Finance Authority ("IFA") (collectively referred to herein as the "Parties") to cooperate in the construction, financing, maintenance, operation and ownership of rail projects as defined in IC 5-1.3-2-14 and IC 36-7.5-1-13.5, including specifically the West Lake Corridor Project and Double Track Project (individually, as stated; collectively referred to herein as the "Projects"); and

WHEREAS, the Parties previously executed a Governance Agreement pertaining to development and financing of the Projects, including a schedule, cost budget and financing plan for each Project, which Governance Agreement was approved by the Development Board of the RDA (the "Board") in 2018 and later amended in 2019 and 2020, with the Board's approval; and

WHEREAS, "Double Track Project" means the addition of an east/west rail line for a portion of the South Shore Line from Gary to Michigan City and related improvements, all as more fully described in Exhibit 1 of the Governance Agreement, subject to the provisions of the Governance Agreement concerning future approvals with respect thereto; and

WHEREAS, "West Lake Corridor Project" means an approximately 8-mile new north/south passenger rail line connected to the existing South Shore Line, with four stations, between Hammond (Gateway Station) and Munster/Dyer (Main Street Station, including all property owned or leased by NICTD for the operation of the South Shore Line over the West Lake Corridor Project); and

WHEREAS, due to market conditions, NICTD, in consultation with the IFA, the RDA, the State, and the Federal Transit Administration (the "FTA"), determined to seek bids for the Double Track Project through seven (7) separate procurements, along with separate advance purchases made by NICTD directly, to increase competition, contractor participation, and reduce risk; and

WHEREAS, the contract for Double Track Project #1 was awarded to the Walsh/Herzog Joint Venture by the NICTD Board of Directors on November 22, 2021; and

WHEREAS, the contract for Double Track Project #2 was awarded to Larson-Danielson Construction Company, Inc. by the NICTD Board of Directors on May 4, 2021; and

WHEREAS, the contract for Double Track Project #3 was awarded to Hasse Construction Company, Inc. by the NICTD Board of Directors on May 4, 2021; and

WHEREAS, the contract for Double Track Project #4 was awarded to Larson-Danielson Construction Company, Inc. by the NICTD Board of Directors on November 22, 2021; and

WHEREAS, the contract for Double Track Project #5 was awarded to Rieth-Riley Construction, Co., Inc. by the NICTD Board of Directors on March 29, 2021; and

WHEREAS, the Financing Plan for the West Lake Corridor Project contemplates an additional potential contribution from the RDA to fund the additional Project Costs in excess of the Cost Budget for the West Lake Corridor Project up to a maximum amount of \$30,000,000, but only after NICTD has paid the above contributions for the West Lake Corridor Project; and

WHEREAS, the RDA Board has previously approved and committed \$14,100,000 annually to the West Lake Corridor Project under RDA Resolution 19-01 and \$2,200,000 annual to the Double Track Project under RDA Resolution 19-02 for the purposes of debt service, lease rentals and pay-go for the Projects (the "RDA Annual Contributions"); and

WHEREAS, such modifications make it advisable to create a Third Amended and Restated Governance Agreement (the "Third Amended Governance Agreement"); and

WHEREAS, the Parties have entered into a Revenue Trust Fund Agreement (created under Resolution 18-01) with Bank of New York Mellon Trust Company, N.A., as Deposit Trustee, for the purposes of receiving and safeguarding funds for the Projects; and

WHEREAS, the Parties have entered into various leases, the NICTD-RDA lease, the RDA-IFA lease, the IFA-RDA master leases, and the RDA-NICTD lease for the purposes of the financing of the Projects (the "Leases"); and

WHEREAS, the RDA Board has previously approved and authorized the amendment of the Revenue Trust Fund Agreement and execution of the master leases for the Projects; and

WHEREAS, the Parties propose to adopt an Amended and Restated Revenue Trust Fund Agreement (the "Revenue Trust Fund Agreement," which Revenue Trust Fund Agreement, the master lease for the West Lake Corridor Project and the Direct Agreement are collectively referred to as the "Financing Agreements"); and

WHEREAS, the Parties have determined that the Financing Agreements are necessary and appropriate for the purpose of holding and distributing funds dedicated to the Projects, as appropriate, including for supporting IFA's obligations under the Loan Agreement and payment of the RDA Annual Contributions for costs of the Projects prior to completion and reimbursing the State from the RDA Annual Contributions not needed for the completion of the Projects within the respective Cost Budget; and

WHEREAS, the Board takes the actions under this Resolution in accordance with IC 5-1.3 *et seq.*, IC 36-7.5 *et seq.*, and other relevant laws.

NOW, THEREFORE, BE IT RESOLVED BY THE DEVELOPMENT BOARD OF THE NORTHWEST INDIANA REGIONAL DEVELOPMENT AUTHORITY AS FOLLOWS:

Section 1. The Board hereby finds and determines:

- a. The Board hereby ratifies the authorizations given to NICTD by the Chief Executive Officer, on behalf of the RDA, to execute the contracts for Double Track Project #1, Double Track Project #2, Double Track Project #3, Double Track

Project #4, Double Track Project #5, Double Track Project #6, and Double Track Project #7.

b. The Board hereby authorizes and delegates to the Chief Executive Officer, in consultation with the Chairman of the Board, the following:

1. The RDA Board approves the Third Amended Governance Agreement (the substantial form of which is presented at this meeting) and grants authority to negotiate, approve, and enter into a Third Amended Governance Agreement, in substantially the form presented at the meeting of this Board, including modifications to the Cost Budget (Exhibit 3A) for the Double Track Project, the Project Schedules (Exhibits 4A and 4B) and the Financing Plans (Exhibits 5A and 5B) for the Projects, in such form and substance as they approve and is materially consistent with the following:

- i. A Cost Budget for the Double Track Project (Exhibit 3A) that reflects the actual cost of the Double Track Project as awarded, and that is in substantially the form presented at the meeting of this Board.
- ii. A Schedule for the Double Track Project (Exhibit 4A) in substantially the form presented at the meeting of this Board.
- iii. A Schedule for the West Lake Corridor Project (Exhibit 4B) in substantially the form presented at the meeting of this Board.
- iv. A Financing Plan for the Double Track Project (Exhibit 5A) in substantially the form presented at the meeting of this Board.
- v. A Financing Plan for the West Lake Corridor Project (Exhibit 5B) in substantially the form presented at the meeting of this Board.

2. The RDA Board approves the Amended and Restated Revenue Trust Fund Agreement and Master Lease for the West Lake Corridor Project, in substantially the forms presented at this meeting of the Board and grants authority to execute the amended Financing Agreements for the purpose of providing for payments owed by IFA under the Loan Agreement, holding and distributing funds dedicated to the Projects as appropriate, providing for the payment by RDA for costs of the Projects of the RDA Annual Contributions not available to pay lease rentals, and the reimbursement to the State of the RDA Annual Contributions not needed for the completion of the Projects within the respective Cost Budget.

c. The Board hereby finds that the lease rentals to be paid under the updated master lease are fair and reasonable for the portion of the West Lake Corridor Project.



- d. The Board agrees that the execution of the Third Amended Governance Agreement, the Amended and Restated Revenue Trust Fund Agreement, the Direct Agreement and the Master Lease for the West Lake Corridor Project, by the Chair and/or Chief Executive Officer shall constitute evidence of their approval of any such changes, additions or deletions as the Chair and/or Chief Executive Officer deem proper and approve.
- e. The Chair and/or the Chief Executive Officer acting individually, is each hereby authorized to take all such actions and to execute all such instruments and agreements, or supplements and related documents as are desirable, appropriate, beneficial or necessary to accomplish the purposes of this Resolution, which shall be conclusively evidenced by his or her execution thereof.
- f. The Board also approves the execution by IFA of the Loan Agreement in such form as approved by the Chair and/or the Chief Executive Officer.
- g. The Board approves the execution of the various leases with respect to the Double Track Project since the approval of Resolution 19-02.

Section 2. Upon the next regularly scheduled Board meeting, the Chief Executive Officer and/or Chairman of the Board, shall update the Board as to the status of the Direct Agreement for the West Lake Corridor Project.

Section 3. The authorizations and delegations granted to the Chief Executive Officer and the Chief Operating Officer of the RDA within RDA Resolutions 18-01, 18-02, 19-01, 19-02, 20-01 and 21-01 remain in effect.

Section 4. If any section, paragraph, clause, or provision of this Resolution shall be ruled by any court of competent jurisdiction to be invalid, the invalidity of such section, paragraph, clause or provision shall not affect any of the remaining sections, paragraphs, clauses, or provisions.

Section 5. All ordinances, resolutions, and orders, or parts thereof, in conflict with the provisions of this Resolution, are, to the extent of such conflict, hereby repealed.

Section 6. This Resolution shall be in full force and effect immediately upon its adoption.

ALL OF WHICH HAVING BEEN RESOLVED this \_\_\_\_ day of February 2022 by the  
Development Board of the Northwest Indiana Regional Development Authority.

BY THE DEVELOPMENT BOARD OF THE  
NORTHWEST INDIANA REGIONAL DEVELOPMENT AUTHORITY

\_\_\_\_\_  
Chair

\_\_\_\_\_  
Vice Chair

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

ATTEST:

\_\_\_\_\_  
Secretary-Treasurer

## ATTACHMENT G

NORTHWEST INDIANA REGIONAL DEVELOPMENT AUTHORITY 2022 Board of Director's Planning Calendar		
<i>January 13, 2022</i>	<i>February 10, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Election of Board Officers</li> <li>• Compliance Quarterly Reports (4<sup>th</sup> QTR 2021)</li> </ul>	<i>March 10, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Financial and Performance Audit Field Work Begins</li> </ul>
<i>April 14, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Audit Fieldwork Concludes</li> <li>• Presentation of Financial and Performance Audit Findings</li> </ul>	<i>May 12, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Compliance Quarterly Reports (1<sup>st</sup> QTR 2022)</li> </ul>	<i>June 9, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> </ul>
<i>July 14, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> </ul>	<i>August 11, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Compliance Quarterly Reports (2<sup>nd</sup> QTR 2022)</li> </ul>	<i>September 8, 2022</i> <ul style="list-style-type: none"> <li>• Employee Handbook Review</li> <li>• Administrative Policy Manual Review</li> </ul>
<i>October 13, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> </ul>	<i>November 10, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• Compliance Quarterly Reports (3<sup>rd</sup> QTR 2022)</li> </ul>	<i>December 8, 2022</i> <ul style="list-style-type: none"> <li>• Board of Director's Meeting</li> <li>• 2023 Administrative Budget Approval</li> <li>• Initiate President and CEO's Annual Performance Review</li> </ul>